# 10.17. North Sydney Olympic Pool Redevelopment Project Update

AUTHOR	Gary Parsons, Director Open Space & Infrastructure	
<b>ATTACHMENTS</b>	1. CONFIDENTIAL - NSOP Redevelopment Report 27 Oct 2025	
	[ <b>10.17.1</b> - 12 pages]	
CSP LINK	Outcome 3 – An active community with space for everyone to exercise	
	and enjoy the outdoors	
	O3. Provide new and upgraded facilities within existing public spaces to	
	increase amenity, accessibility and diversity	

### **PURPOSE:**

This report provides Council with an update on the North Sydney Olympic Pool Redevelopment Project.

## **EXECUTIVE SUMMARY:**

- Notwithstanding program delays due to inclement weather, high levels of activity are occurring across the site as the project transitions from construction to fit out and commissioning.
- The contractual date for Practical Completion for the project is 14 July 2024. Icon recently provided an updated program indicating 4 December 2025 as their forecast date for Practical Completion (handover). This will necessitate further extension of key consultants to the completion of the project.
- The revised construction contract sum is currently \$92.50m, which includes 39 variations totalling -\$17,708, that have been agreed and closed since the last report to Council.
- The total project commitments remain within the forecast costs to completion of \$122m. It should be noted that this forecast was provided to Council in February 2024, with an anticipated date for project completion of December 2024. A significant number of variations remain either under assessment or yet to be submitted. This along with the required extension of key consultants and works insurance will place further pressure on this budget.

## **RECOMMENDATION:**

- 1. THAT the meeting be closed to the public in accordance with Section 10A (2):

  (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and because consideration of the matter in open Council would be, on balance, contrary to the public interest as it would affect Council's ability to obtain value for money services.
- **2. THAT** the confidential report and related attachments be treated as confidential and remain confidential unless Council determines otherwise.

- **3. THAT** Council note the contents of this report in relation to the redevelopment of the North Sydney Olympic Pool.
- **4. THAT** Council note that current financial commitments for the North Sydney Olympic Pool redevelopment remain within the forecast cost to completion of \$122m, however there are a significant number of variation claims that are still to be submitted.
- **5.THAT** Council note that Icon Pty Ltd have advised that due to inclement weather the forecast date for Practical Completion of the North Sydney Olympic Pool project is now anticipated to be 4 December 2025, which will require Council to further extend key consultants and work insurance.

# **Background**

Construction for the redevelopment of North Sydney Olympic Pool commenced on 9 March 2021. The project scope includes the construction of a grandstand seating 970 people, a 50m outdoor pool, a family leisure pool with splash play, change facilities, 1,100m2 gym, 120m2 creche with 95m2 outdoor play area, a 25m indoor pool, a warm water pool, spa and sauna facilities, an internal café, a retail shop, and reconstruction of the former 'Ripples Cafe'.

The last formal report in relation to this project was provided to Council on 22 September 2025.

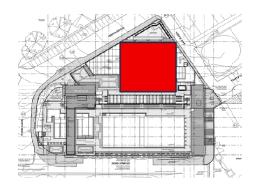
## Report

## **On-site Progress**

High levels of activity are occurring across the site as the project transitions from construction to fitout and commissioning. Areas of the facility are now being cordoned off for defect and compliance inspections, to occur prior to handover.

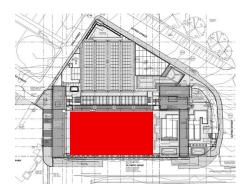
# 1. Upper Pool Hall (level 3)

Tiling of the indoor pools is nearing completion with final fit off for steps and railings to commence shortly. Fitout of the sauna and steam room has commenced. Planting of Hopkins Park (outside the indoor pools area) is well progressed.



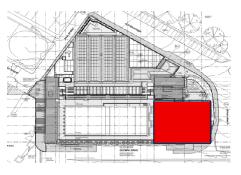
#### 2. 50m Pool Area

Fitting-off of the 50m pool, including diving blocks, lane rope anchors, and floating booms, is complete. Tiles and grouting which sustained damage during construction are in the process of being replaced prior to filling the pool.



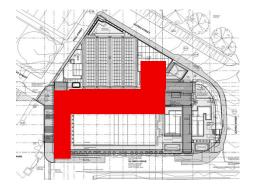
# 3. Leisure Pool Area / Ripples Cafe

Leisure pool tiling is complete.
Concourse paving work around the leisure pool is almost finished. Building works associated with Ripples Cafe are nearing completion. Planting and landscaping of this area is complete.



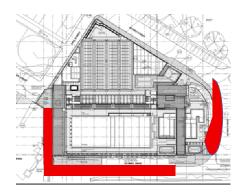
#### 4. Internal Fitout

Fit-out of all amenities and changerooms is now substantially complete. The timber ceiling in the gym has been completed, and this area is now being prepared for flooring. Staff offices and amenities are also complete.



## 6. External Areas:

Soft landscape works are in the process of completion and external gates and fencing installation is substantially complete. Apart from the works on Alfred Street, which are nearing completion, all other external civil works are substantially complete.



#### Contract

The revised contractual date for Practical Completion for the project is 14 July 2024. Council's Contractor (Icon) has recently provided an updated program indicating a forecast date for Practical Completion of 4 December 2025, which represents a slippage of approximately six days on the date (25 November 2025) reported to the last meeting of Council. The predominant reason for this delay is the period of inclement weather in late August and September. The Superintendent is currently assessing a claim for 2.5 working days related to inclement weather.

As previously advised Practical Completion will result in the formal handover to Council of the facility and it is anticipated that it will take two – three months to commission and operationalise the facility before opening to the public.

49 Requests for Information (RFIs) have been submitted since the last report to Council, taking the total number of RFIs on the project to 2,085.

The number of quality matters has risen from 72 to 82 since the last report to Council. This is considered to be a reflection of the stage of the project, where significant components of the project are being finalised for inspection. Quality issues continue to be addressed, with 205 matters closed out by agreement since the last report to Council.

Icon has submitted 27 variation claims since the last report to Council, taking the total number of variation claims lodged by Icon to 642. There are currently 135 variations under assessment. The details of these claims have been included within the confidential

attachment to this report.

Council is aware of a further 96 possible variation claims worth approximately \$3.54M that Icon has not yet submitted. It is anticipated that variation claims will continue until the end of the project due to design and contractual issues.

The revised construction contract sum is currently \$92.50m, which includes 39 variations totaling -\$17,708, which have been agreed and closed since the last report to Council. These variations are listed in the following table.

Variation Number	Description	Assessed Amount
312	Power for Lift 1 (Contractor Initiated)	\$0
	Costs for contractor to provide temporary power to Lift 1.	
334	Eastern Stair Tower Engineering Works Temporary Design	\$6,270
	(Latent Condition / NSC Directed)	
	This variation is the costs associated with ICON's Temporary	
	Engineer undertaking loading calculation for the Eastern Stair	
	Tower Roof.	
339	Hopkins Park Block wall changes (Design Issue)	\$1,611
	Drawing update undertaken by the Design Team (A900 Rev8)	
	showing a new blockwork retaining wall to Hopkins Park,	
	requiring additional work.	
351	D1.01 - Discrepancy (Withdrawn)	Withdrawn
	Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	40.010
391	Western Stair Handrail Lighting Change Rev 2 (Design Change)	\$8,840
	The Design changes to the balustrade design on the Western	
	Stairs requiring additional work.	4-0.0
408	D3.01A Change to Garbage Chute Room (Design Issue)	\$5,948
	Costs associated in supplying and installation of this new fire	
442	rated door frame, door and associated hardware.	¢c 202
412	Aqua Dining Services Works (Elec, Fire) (NSC Directed)	\$6,283
	network cabling required to ensure the dry fire system for Aqua Dining tenancy is connected to the entire pool precinct system.	
443		Withdrawn
443	Ramp 02 - Gradient Compliance (Withdrawn)  Variation not received. Withdrawn prior to formal Variation	withdrawn
	Claim being submitted.	
444	(PS6) Hall of Fame Sandstone wall Credit (Provisional Sum)	-\$189,000
	Credit for not proceeding with Hall of Fame Sandstone wall	7185,000
	provisional sum works.	
458	L1 SE Civil Slab ST1B (Design Change / Contractor Initiated)	\$0
	Costs for change to footing in L1 SE slab to support structural	
	steel column for Ripples Café.	

Variation Number	Description	Assessed Amount
459	Steel Plate to Brickwork Openings (Design Issue / Change)	\$67,519
	Costs associated with works not on original drawings	
477	NRTSC-GCOR-007412 EST New Balustrade (Withdrawn)	Withdrawn
	Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	
489	Eastern Stair Tower Patching Works (Withdrawn)	Withdrawn
	Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	
492	L3NE Family Change Lintel Changes (Withdrawn)	Withdrawn
	Variation not received. Withdrawn prior to formal Variation Claim being submitted.	
508	NRTSC-GCOR-007928 - Revised finish detail D4.04 (Withdrawn)	Withdrawn
	Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	
519	Gelato Bar Planter Box Exposed Waterproofing FD01.060923	Withdrawn
	(Withdrawn)	
	Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	
526	CN1690 ICONCO-SUPRFI-001340 Metalwork Fixture Sample	Withdrawn
	Submission (Withdrawn)  Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	
530	NRTSC-TRANSMIT-000264 A903 Change (Withdrawn)	Withdrawn
330	Variation not received. Withdrawn prior to formal Variation	VVICITATAVVII
	Claim being submitted.	
538B	L2 NE Amenities Doors & Shelving (Design Change)	\$16,798
	Design changes made to the L2 Gym reception area, including:	. ,
	New Doors & Hardware, New Shelving Units, new bins, new	
	partition framing system.	
538C	L2 Amenities Male Change Line of Sight Issue (Withdrawn)	Withdrawn
	Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	
541	Additional Tile Prototypes (Contractor Initiated)	\$0
564	CN2080 Upper Roof - Purlin Packers (Withdrawn)	Withdrawn
	Variation not received. Withdrawn prior to formal Variation	
	Claim being submitted.	
565D	CN2136 - Pool Hall Beam Cladding (Not Proceeding)	Not
	Costs for additional cladding to structural steel beams on the	Proceeding
	north and south internal elevations in the Level 3 Pool Hall.	
565F	CN2136 - Pool Hall DP Cladding Rev 2 (Withdrawn)	Withdrawn
	Costs for cladding to the downpipes in the Level 3 Pool Hall.	

Variation Number	Description	Assessed Amount
576B	Additional Speakers to Foyer Area (NSC Directed) Relocating 6 x speakers to the foyer area on level 1 (gym foyer - Program Room 1) for operational reasons.	\$6,882
599	D3.12A, D3.47, D3.48 FR Changes (Design Issue) This variation related to changes made to Fire-Rated door frames to D3.12A, D3.47 and D3.48 by the Design Team. The costs associated are for the supply only of these new door frames.	\$2,663
599A	D1.63 Additional AV Cupboard Door & Frame (Withdrawn) Variation for door to AV cupboard. Withdrawn.	Withdrawn
610	CN2198 - D3.40 Door Changes (Withdrawn)  Variation not received. Withdrawn prior to formal Variation Claim being submitted.	Withdrawn
621	Bollard BL2 Specification Changes (Withdrawn) Variation withdrawn.	Withdrawn
621A	Bollard BL2 Baseplate Mods Variation withdrawn.	Withdrawn
626	L2 Supply Air Penetration Membrane Requirements (Withdrawn) Variation not received. Withdrawn prior to formal Variation Claim being submitted.	Not Proceeding
646	L1 & 3 GRC Screens (Safety in Design) (Design Issue / NSC Directed)  This variation relates to modifications to the towel rails fixed to the GRC screens in the change rooms to minimise risk of injury.	\$48,477
653	S1.51 Cafe WC Southern Wall Buildup (Withdrawn)  Variation not received. Withdrawn prior to formal Variation Claim being submitted.	Withdrawn
654	L3 Concourse Soffit CFC Setout (Withdrawn)  Variation not received. Withdrawn prior to formal Variation  Claim being submitted.	Withdrawn
660	Level 1 Concourse Shower (Withdrawn)  Variation not received. Withdrawn prior to formal Variation Claim being submitted.	Withdrawn
673	Timber Seating Finishes (Withdrawn)  Variation not received. Withdrawn prior to formal Variation Claim being submitted.	Withdrawn
676	Ripples Café SE Planter Ponding (Withdrawn)  Variation not received. Withdrawn prior to formal Variation Claim being submitted.	Withdrawn
681	Operable Louvre Removable Brackets (Withdrawn) Variation not received. Withdrawn prior to formal Variation Claim being submitted.	Withdrawn

Variation Number	Description	Assessed Amount
683	Level 2 Grandstand CFC Trims (Withdrawn)  Variation not received. Withdrawn prior to formal Variation  Claim being submitted.	Withdrawn
	Total Value of Assessed & Agreed Variations	-\$17,708

#### **Extension of Consultancies**

Council resolved at its meeting of 25 August 2025 to extend consultancies from the end of August 2025 to the end of November 2025, in line with the Practical Completion date that was reported by Icon at that time. These consultancies were subsequently extended. Given Icon is now reporting a forecast Practical Completion of 4 December 2025, the consultancies will now need to be further extended.

## **Extension of Works Insurance**

At its meeting of 25 August 2025, Council resolved to extend the Contract Works insurance until 18 November 2025, which at the time was the date of Practical Completion advised by Icon. Given the recent advice from Icon, the Project team will now seek to extend this insurance to 4 December 2025.

## **Total Costs to Completion**

The total project commitments remain within the forecast costs to completion of \$122m. It should be noted that this forecast cost to completion was provided to Council in February 2024, with an anticipated date for project completion of December 2024. Whilst the project expenditure currently remains within this budget, there are a significant number of variations either under assessment or to be submitted. These and the required extension of consultancies and insurance will place pressure on the allocated budget for this project.